# SBWC Finance And Sustainability Implementation Workgroup

February 23, 2021

## Agenda

- I. WELCOME AND INTRODUCTIONS
- II. EXPECTATIONS FOR WORKGROUP
- III. SEQUENCING
- IV. BREAKOUT ROOMS RECOMMENDATION 11
- V. DISCUSSION-BREAKOUT ROOMS WORK
- VI. NEXT STEPS



# Welcome and Introductions (Please add your name and title in the chat function to make sure you are added to the minutes.

# Finance and Sustainability Implementation Workgroup Members

<u>NAME</u>	TITLE	ORGANIZATION	EMAIL ADDRESS
Yvette Santiago	Director of Operations	Delaware Valley Govt.	Yvette.Santiago@nemours.org
Tvette Suntiago	Director of operations	Relations Nemours	Tvette.santiago@nemours.org
Deanna Rigby	Senior Director	OP Services Centers -	Deanna_Rigby@bayhealth.org
Dealina Kigby	Seriioi Directoi	Bayhealth Medical Center	Dealina_Nigby@bayneaith.org
		Coding & Credentialing,	
Sandra Fox	Supervisor	Bayhealth Occupational	sandy fox@bayhealth.org
		Health	
Kathryn Fiddler, DNP,	VP of Population Health	Peninsula Regional Health	Kathryn.Fiddler@peninsula.org
MBA, RN	vr oi ropulation nealth	System	Rathi yii. Fludiei @periirisdia.org
Denise Watson	coo	The Life Health Center	dwatson@lifehealthcenterde.org
Defilise Watson		The Life Health Center	dwatson@meneditheenterde.org
Connie Feeley	Supervisor	ChristianaCare	CFeeley@Christianacare.org
	-		
Tyneisha Jabbar-Bey	Chief of Financial	DMMA	Tyneisha.Jabbar-Bey@delaware.gov
(Josh Aidala as backup)	Management		Joshua. Aidala@delaware.gov
Rosa Rivera	Operation Officer	La Red Health	rrivera@laredhealthcenter.org
	operation office.	24 1104 11041111	- Treate are an earlier and a second
Jonathan Miller	Pediatrician	Nemours	jonathan.miller@nemours.org
Waiting to hear from			
Marcy Bradly, Joann		Beebe	
Economos			

#### Subject Matter Experts

NAME	TITLE	ORGANIZATION	EMAIL ADDRESS	MEETINGS TO ATTEND	NOTES/DISCUSSION INVOLVEMENT
Tanisha Merced	Deputy Cabinet Secretary	DHSS	tanisha.merced@delaware.gov		Commercial Payors
Christina Haas		DOI	Christina.Haas@delaware.gov		Commercial Payors, Was interviewed
Kathleen Dougherty	Director of Managed Care	DMMA	kathleen.dougherty@delaware. gov		MCOs, Was interviewed
Dwayne Parker	Director of Medicaid Programs	Highmark Health	Dwayne.parker@highmark.com		MCOs, Was in Finance & Sustainability Workgroup
Gary Kirchof	Director of Commerical Provider Contracts	Highmark Health	gary.kirchhof@highmark.com		Commercial Payors, Was interviewed
Karyn Scout	Director of Provider Network Management	AmeriHealth Caritas	kscout@amerihealthcaritasde.com		MCOs, Was interviewed
Margaret DeFeo	coo	AmeriHealth Caritas	mdefeo@amerihealthcaritasde. com		MCOs, Was in Finance & Sustainability Workgroup
Kim Robinson	Regional Director	Cigna	Kimberly.robinson@cigna.com_		Commercial Payors, Was in Finance & Sustainability Workgroup
Cathy Marinucci	Senior Manager	Aetna	marinucciCA@aetna.com		Commercial Payors, Was in Finance & Sustainability Workgroup

#### Expectations

- This workgroup will focus on implementation and will not discuss merits of the recommendations.
- Each member agrees to participate and provide feedback as this will be a working group.



#### **Ground Rules**

- > We WILL NOT change the recommendations
- > We WILL NOT discuss or assess the value of the recommendations
- ➤ We WILL focus our discussions on operationalizing the recommendations
- We WILL discuss the changes/actions needed to implement the recommendation through:
  - Policy
  - Practices
  - Staffing structure
  - > Financial Infrastructure
  - Financial Capacity

#### TEMPLATE

Recommendation '	1:				
Objective 1:					
Strategy:					
Activity	Target Date	Key Implementers	Milestones	Process Measures	Outcomes Measures
Resources Needed:					
Foreseen Challenges:					

### PROPOSED SEQUENCING

#### Finance & Sustainability

	Financing/Sustainability	Dependent on 2 (partially)
11.) Increase efficiencies in credentialing and contracting with payors so that SBWCs		
can be credentialed as a practice rather than individual providers. (financing)		

12.) Work with Commercial Payors to:	Financing/Sustainabilit	Dependent on 2 and 6	
Suppress Explanation of Benefits (EOBs) for all service provided at SBWCs	У		
Provide or create an all-inclusive code for SBWC services (similar to Medicaid)			
<ul> <li>Waive cost-sharing responsibilities and co-payments for SBWC services.</li> </ul>			
(financing)			

13.) Maximize third party billing and certified coders in SBWCs. (financing)	Financing/Sustainabilit	Dependent on 12
	у	

10.) Increase access to discretionary funding to cover the cost of non-billable services and	Financing/Sustainabilit	Dependent on 12 and 4
children who are uninsured at the time of services, at an adequate annual amount.	У	
(financing)		

#### **Recommendation 11**



Increase efficiencies in credentialing and contracting with payors so that SBWCs can be credentialed as a practice rather than individual providers.

Time Horizon: Medium-term

Classification: Policy/Regulation

Cluster: Finance & Sustainability

Originating Workgroup	Original Recommendation
Finance & Sustainability	Increase efficiencies in credentialing and contracting with insurance companies



# Breakout Rooms

During this Meeting: we will split into two breakout rooms and each team will work on one recommendation. Please note will focus the work and discussion on completing our recommendation Template. 15 minutes before the meeting ends each breakout room will come back and discuss and present the work done.



Discussion on Work Done



Prepare and come to meeting

### Next Steps



Next meeting, we will Finalize Recommendation 11



Prepare to work on Recommendation 12 Next meeting March 2, 2021 from 9:30am to 11:00am