



SCHOOL-BASED WELLNESS CENTERS STRATEGIC PLANNING STEERING COMMITTEE

Virtual Zoom Meeting
Thursday, February 18, 2021
9:30 AM - 10:30 AM

Agenda

1. Welcome
2. Approval of Meeting Minutes
3. Feedback on Strategic Recommendations
4. Update on Implementation Workgroups
5. Update on Governance & Accountability
6. Planning for Town Halls
7. Open Forum
8. Next Steps & Adjournment



Strategic Recommendations

- Received feedback on the strategic recommendations presented at last meeting
- There were no changes to the language of the recommendations
- Nuances of feedback will be captured through narrative explanation of recommendations in the plan

We will incorporate a preamble to the plan that describes the vision of this work being to support:

- Policy and practice alignment
- Emphasizing equity and prioritizing high-needs schools
- Spread and scale SBWC model
- Sustainability of SBWC model

Discussion Question:

How should exploring SBWCs as a component of value or performance-based payment models fit into the plan?





Implementation Workgroups



Meetings 3x a month from Feb - April

Total Recommendations: 13

Infrastructure

Recommendations 2, 3, 4, 5

Delivery

Recommendations 6, 7, 8, 9

Steering Committee

Recommendation 1

Finance & Sustainability

Recommendations 10, 11, 12, 13



Implementation Workgroup Process

Before 1st Meeting

- ▶ Review pre-populated implementation template

1st Meeting

- ▶ 30 mins - Define components of recommendation
- ▶ 60 mins - Breakout groups free brainstorm of implementation activities

Before 2nd Meeting

- ▶ Review consolidated activities from HMA

2nd Meeting

- ▶ 45 mins - Finalize implementation activities
- ▶ 45 mins - Attach evaluation measures

Recommendation 1:					
Activity	Target Date	Key Implementers	Milestones	Process Measures	Outcomes Measures
Resources Needed:					
Foreseen Challenges:					



Sequencing of Recommendations

Work from each meeting will build on one-another and overlap. Workgroups will identify resources needed from other groups for implementation and bring to those groups.

Infrastructure

Recommendation 2: Hub & Spoke Model

Recommendation 3: Sibling Enrollment

Recommendation 4: SBWC Construction/Renovation

Recommendation 5: Data Infrastructure

Delivery

Recommendation 6: Base Service Menu

Recommendation 7: Aligning BH, TIC, CLAS Standards

Recommendation 9: Telehealth Service Delivery

Recommendation 8: Connections with Community Providers

Finance & Sustainability

Recommendation 11: Credentialing Efficiencies

Recommendation 12: Working with Commercial Payors

Recommendation 13: Maximize Third Party Billing

Recommendation 10: Increase Discretionary Funding

Infrastructure Workgroup



NAME	TITLE	ORGANIZATION
Kristen Dwyer	Director of Legislative & Political Organizing	Delaware State Education Association
Jon Cooper	Director of Behavioral Health	Colonial School District
Forrest Watson, IV	Assistant to the Director of SBHCs	Life Health Center
Margaret Pisano	Wellness Center Counselor	Lake Forest High School - BayHealth
Nicholas Conte	Dental Director	DPH
Gloria James	Manager	DPH
Kathy Canntelli	Former Manager, SBHC and Juvenile Detention Center Nursing Services	SBHC/CCHS/NCCo.
Priscilla Mpasi	Pediatrician	
Sharon-rose Gargula	Nurse	Stanton Middle School
Joyce Hawkins	Family Services Program Manager	DSCYF
Emily Falcon	CFO	Colonial School District

WORKGROUP STAFF

Uma Ahluwalia	Health Management Associates	uahluwalia@healthmanagement.com
Diana Rodin	Health Management Associates	drodin@healthmanagement.com

Infrastructure Subject Matter Experts



These SMEs will join for specific meetings to assist in drafting implementation plans for specific recommendations

NAME	TITLE	ORGANIZATION
Meisje (MJ) Scales	Research Associate	Center for Drug & Health Studies, UDel
Patches Hill	Chief Information Officer	Delaware Department of Education
Katey Semmel	Lead	Data Service Center
Khaleel Hussaini	Assigned Epidemiologist for Maternal and Child Health	DPH
Thowana Weeks	Management Analyst	DPH
James Pennewell	Education Associate, Capital Projects Management	DOE
Denise Hughes	Population Health Specialist	Nemours
Kay Mclean-Grant	Lead Nurse Practitioner	ChristianaCare

Delivery Workgroup



NAME	TITLE	ORGANIZATION
Martha Coppage Lawrence	Former Manager of SBHCs	ChristianaCare
Cassandra Davis	Director of Adolescent Health	DPH
Susan Haberstroh	Director	School Support Services, DOE
Danielle Gumbs	Lead, Youth in Transition	DSAMH
Pam Williams	Wellness Center Supervisor/RNP	Polytechnical High School
Karen Antel	Family Doctor	ChristianaCare
Terri Cook-Fasano	Program Manager, Middletown HS SBWC	ChristianaCare
Aileen Fink	Director of PBH	Department of Services for Children, Youth and Their Families
Sharon-Rose Gargula	Nurse	Stanton Middle School
Jordan Weisman	BH CMO	AmeriHealth Caritas
Cindy Madden	Wellness Center Coordinator	Delmar School District

WORKGROUP STAFF

Caitlin Thomas-Henkel	Health Management Associates	cthomashenkel@healthmanagement.com
Drew Hawkinson	Health Management Associates	dhawkinson@healthmanagement.com

Delivery Subject Matter Experts



These SMEs will join for specific meetings to assist in drafting implementation plans for specific recommendations

<u>NAME</u>	<u>TITLE</u>	<u>ORGANIZATION</u>
Kirk Reichard	President	Delaware Chapter Academy of Pediatrics
Parrish Kellum	Family Crisis Therapist Supervisor	DPBHS K-5 Intervention
Terri Lawler	Trauma-Informed Practices and Social Emotional Learning	DOE
Nicholas Conte	Dental Director	DPH



Finance & Sustainability Workgroup

NAME	TITLE	ORGANIZATION
Yvette Santiago	Director of Operations	Delaware Valley Govt. Relations Nemours
Deanna Rigby	Senior Director	OP Services Centers - Bayhealth Medical Center
Sandra Fox	Supervisor	Coding & Credentialing, Bayhealth Occupational Health
Kathryn Fiddler, DNP, MBA, RN	VP of Population Health	Peninsula Regional Health System
Denise Watson	COO	The Life Health Center
Connie Feeley	Program Manager	ChristianaCare
Tyneisha Jabbar-Bey (Josh Aidala as backup)	Chief of Financial Management	DMMA
Rosa Rivera	Operations Officer	La Red Health
Jonathan Miller	Pediatrician	Nemours
Leah Woodall	Bureau Chief	DPH

WORKGROUP STAFF

Shannon Breitzman	Health Management Associates	sbreitzman@healthmanagement.com
Ana Bueno	Health Management Associates	abueno@healthmanagement.com

Finance & Sustainability

Subject Matter Experts



These SMEs will join for specific meetings to assist in drafting implementation plans for specific recommendations

NAME	TITLE	ORGANIZATION
Tanisha Merced	Deputy Cabinet Secretary	DHSS
Christina Haas		DOI
Kathleen Dougherty	Director of Managed Care	DMMA
Dwayne Parker	Director of Medicaid Programs	Highmark Health
Gary Kirchof	Director of Commercial Provider Contracts	Highmark Health
Karyn Scout	Director of Provider Network Management	AmeriHealth Caritas
Margaret DeFeo	COO	AmeriHealth Caritas
Kim Robinson	Regional Director	Cigna
Cathy Marinucci	Senior Manager	Aetna



Plan Ownership & Accountability

Recommendation 1



Recommendation 1: *Create an independent body with representation from DPH, DOE, DSCYF, DSAMH, Medicaid, Commercial Insurers, as well as School Districts, School Board, Parent Teacher Association, Community PCPs, Community Behavioral Health providers, SBWC consumers, and legislators from each county with the authority to:*

- *Assist in recommendations of future SBWC siting through community needs assessment*
- *Recommend additional service options to SBWC based on community need (including minor oral healthcare & screenings, vision & hearing, prescription & medication management, social service navigation, evidence-based interventions, Depo-Provera shots)*
- *Decide on and annually track/update statewide measures submitted by SBWCs*
- *Recommend state and federal funding resources/grants to medical sponsors and school district to cover additional services.*

2-hour conversation to discuss:

- Advisory or governance entity
- Mandate/authority
- Operating model
- Core responsibilities
- Membership

Conversation

Where we landed:

- Entity is a statewide, public-private governance entity (has authority to make decisions and hold implementers accountable)
- Entity will start by overseeing implementation of strategic plan, but will annually assess progress and chart future priorities/direction
- The Statewide governance entity will sponsor local county driven collective impact efforts to ensure community level participation
- Core responsibilities include: training/TA, education/prevention awareness, data surveillance and evaluation, annual recommendations on siting, policy, and advocacy for financing and best practices
- Membership includes representatives from DPH, DOE, DSCYF, DSAMH, DTI, Medicaid, Commercial Insurers, School Districts, School Board, Parent Teacher Association, Community PCPs, Community Behavioral Health providers, SBWC consumers, and legislators with appropriate geographic balance when necessary

Five Conditions for Collective Impact



What's next:

- Examine the operating models & authority of:
 - Delaware Healthy Mother & Infant Consortium
 - Delaware Family Services Cabinet Council
 - Delaware Prosperity Partnership
 - Delaware Health Care Commission
 - Child Protection Accountability Commission
 - Delaware Opioid Crisis Response Teams
 - Delaware School-Based Health Alliance
- Discuss potential for entity to be housed under the Delaware School-Based Health Alliance





Town Halls



2 Virtual Public Town Halls Week of April 19 - April 23

The draft strategic plan will be presented at the town halls, including all 13 recommendations. The public will have a chance to weigh in on each recommendation through live polls. There will be an open Q&A period at the end of each town hall. Town hall participants will be sent a follow-up survey so they can express more feedback on the recommendations.

Questions for the Steering Committee:

- Anyone can attend these public town halls, but what stakeholder groups should be targeted for attendance?
- What are the best ways to communicate these town halls?
- How can we count on you all to publicize these town halls?



Open Forum

Next Steps

- Send feedback on Governance Models work by **2/22**
- Send information on Town Halls outreach by **2/22**

Next Steering Committee Meeting

Thursday, March 18

9:30 AM - 10:30 AM, [Zoom](#)

1. Update on Implementation Workgroups
2. Update on Governance Model
3. Review High-Needs Schools Scorecard
4. Review SBWC Readiness Checklist





Adjournment